LSAMANAGE 02/11/2015 2:58 PM

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter Social Security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 2013 Open to Public Inspection

<u>A</u>	For the 2013 c	alendar year, or tax year beginning 10/01/13, and ending 09/30/1		D Emplo	ver identification number
В	Check if applicable:	C Name of organization			
	Address change	LSA MANAGEMENT, INC.		20	1457226
	Name change	Doing Business As			1457236
	8	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	80.	one number
Ц	Initial return	P.O. BOX 947		704	-637-2870
	Terminated	City or town, state or province, country, and ZIP or foreign postal code			
	Amended return	SALISBURY NC 28145-0947		G Gross rece	eipts \$ 4,777,447
		F Name and address of principal officer:	52 ° 2029		ubordinates? Yes X No
	Application pending	TED GOINS	H(a) Is this a gro	oup return for su	ubordinates? Yes X No
		P.O. BOX 947	H(b) Are all sub	ordinates incl	uded? Yes No
			If "No,	" attach a list.	(see instructions)
			1		
	Tax-exempt status:	X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527	┧、		9386
J		WW.LSCAROLINAS.NET	H(c) Group exe		M State of legal domicile: NC
20000000	Form of organization		ear of formation: 2	004	M State of legal domicile: 14C
F		ımmary			
	1 Briefly de	escribe the organization's mission or most significant activities:			
ø	SEE	SCHEDULE O			
Sun C					
Ĕ					
Activities & Governance	2 Check th	is box ▶ if the organization discontinued its operations or disposed of more than 25	% of its net as:	sets.	
Ğ		of voting members of the governing body (Part VI, line 1a)			19
S		of independent voting members of the governing body (Part VI, line 1b)			19
iţie	THE RESIDENCE THE	nber of individuals employed in calendar year 2013 (Part V, line 2a)		1500	46
ţį	PARTY OF THE PARTY POINTS	No. 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 10			0
A	Color HILLSCOPING CONTACTOR	mber of volunteers (estimate if necessary)		1.1	0
		elated business revenue from Part VIII, column (C), line 12		7,730	0
	b Net unre	lated business taxable income from Form 990-T, line 34	Prior Ye		Current Year
	0.0	tions and grants (Dort VIII line 1h)		7,254	313,578
re		tions and grants (Part VIII, line 1h)		2,906	4,232,890
Revenue		service revenue (Part VIII, line 2g)		6,333	120,936
è		ent income (Part VIII, column (A), lines 3, 4, and 7d)			
ш		venue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		2,132	110,043
	12 Total rev	enue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)	3,85	8,625	4,777,447
	13 Grants a	nd similar amounts paid (Part IX, column (A), lines 1–3)		0	
	14 Benefits	paid to or for members (Part IX, column (A), line 4)			0
S	15 Salaries,	other compensation, employee benefits (Part IX, column (A), lines 5-10)	2,71	9,132	3,427,251
ıse	16a Profession	onal fundraising fees (Part IX, column (A), line 11e)			0
Expenses	b Total fun	other compensation, employee benefits (Part IX, column (A), lines 5–10) onal fundraising fees (Part IX, column (A), line 11e) draising expenses (Part IX, column (D), line 25) 721,042			
Ж	1	penses (Part IX, column (A), lines 11a–11d, 11f–24e)	98	7,326	1,151,199
	1 × ×	penses. Add lines 13–17 (must equal Part IX, column (A), line 25)	3,70	6,458	4,578,450
	2 2 2	less expenses. Subtract line 18 from line 12		2,167	198,997
- 20	3 Kevenue	ress expenses, oubtract line to from line 12	Beginning of Cur		End of Year
Net Assets or	20 Total ass	ets (Part X, line 16)	81,53	1,416	89,944,093
ASS	21 Total liah	ilities (Part X, line 26)	77,09	2,469	85,174,462
Net	22 Net acce	ts or fund balances. Subtract line 21 from line 20		8,947	4,769,631
	Part II Si	gnature Block	-		
		perjury, I declare that I have examined this return, including accompanying schedules and stateme	ents and to the h	est of my kn	owledge and helief it is
tr	inder penaities of	omplete. Declaration of preparer (other than officer) is based on all information of which preparer h	nas any knowledg	je.	omoago ana bollon, k lo
	40, 001,001, 4114				2/12/15
	- -	Signature of officer		Date	011013
Sig	g'' (AT A STATE OF THE	משמוו		
He		KIRBY NICKERSON TREAS	UKEK		
		ype or print name and title		V2007	D. D
	NAME OF STREET	e preparer's name Preparer's signature	Date	Check	if PTIN
Pai	1111101	NY T. PANDISCIA ANTHONY T. PANDISCIA	02/12	/15 self-em	
	eparer Firm's na		F	irm's EIN	56-1743537
Use	e Only	223 US HIGHWAY 70 EAST, SUITE 100			
	Firm's ac	dress	F	hone no.	919-662-1001
Ma		as this return with the preparer shown above? (see instructions)			X Yes No

Form 990 (2013) LSA MANAGEMENT, INC. 20-1457236

Page	2
raue	_

Pa			ervice Accomplishments		
				e in this Part III	<u>X</u>
	EE SCHEDU	he organization's mission:			
5	ее эспер				
	• • • • • • • • • • • • • • • • • • • •				
2	_	· -	ant program services during the year wh	ich were not listed on the	
	prior Form 990 o				Yes X No
_		these new services on S			
3		_	make significant changes in how it condu		Yes X No
		e these changes on Sched			Tes A NO
4		•		largest program services, as measured by	V
-	_			amount of grants and allocations to other	
			each program service reported.	Ç	
L A A F A	SA MANAGI GING, INC MERICA. I INANCIAL ND VARIOU	EMENT, INC. (C., A SOCIAL LSAM IS RESPO MANAGEMENT, US SUPPORT SE , ASSURING QU	LSAM) IS AN AFFILIAT MINISTRY OF THE EVAN NSIBLE FOR PROVIDING INFORMATION TECHNOLO RVICES TO THE AFFILI ALITY, CONSISTENCY,) (Revenue \$ IE OF LUTHERAN SERVIC IGELICAL LUTHERAN CHU I ADMINISTRATIVE SUPE IGY SERVICES, RESOURC LATE CORPORATIONS THE AND BEST PRACTICES I	CES FOR THE JRCH IN PORT, CE DEVELOPMEN AT MINISTER T THROUGHOUT TH
4h	(Code:) (Expenses \$	including grants of\$) (Revenue \$	<u> </u>
76	(0000) (Εχροπούο ψ	g granto oru) (Nevende \$\pi	/
	• • • • • • • • • • • • • • • • • • • •				
4c	(Code:) (Expenses \$	including grants of\$) (Revenue \$)
	• • • • • • • • • • • • • • • • • • • •				
44	Other program s	ervices. (Describe in Sche	dule ())		
→u	(Expenses \$		cluding grants of\$) (Revenue \$)
		ervice expenses >	1,829,795	, \	/

Form 990 (2013) LSA MANAGEMENT, INC. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	x	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
Ū	and didates for multiple office 2 If Wee 2 appropriate Cabadula C. Dort I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
•	alaction in affect during the toy years If IIVan II append to Cahadula C. Dayt II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,	_		
Ū	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
Ū	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Vee " complete Cahadula D. Dout I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
Ū	complete Schodule D. Port III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a			
J	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	delet a protestion permitted of the War 2 permitted Ocks and D. Dort IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
••	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
u	14.01.11.00.00	11a	Х	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
-	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
_	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Form 990 (2013) LSA MANAGEMENT, INC.

Part IV Checklist of Required Schedules (continued)

	Dild de de ook de de	Г	Yes	No
1	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			₹.
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
2	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States			37
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
3	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated		37	
	employees? If "Yes," complete Schedule J	23	Х	
la	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b		7.5	
	through 24d and complete Schedule K. If "No," go to line 25a	24a	X	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
ā	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
6	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If so, complete Schedule L, Part II	26		X
•	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
3	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
)	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
)	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
1	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
2	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		Х
3	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
1	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	or IV and Part V line 1	34	х	
5a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
_	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	x	
6	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
•	related organization? If "Yes," complete Schedule R, Part V, line 2	36		х
7	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			- 21
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
		27		x
3	Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	37		Λ
,		38	x	
	19? Note. All Form 990 filers are required to complete Schedule O			(2013

Page 5

Statements Regarding Other IRS Filings and Tax Compliance Part V Check if Schedule O contains a response or note to any line in this Part V Yes No 28 **1a** Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable ______ 0 Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? X 1c Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a If at least one is reported on line 2a, did the organization file all required federal employment tax returns? X 2b **Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Did the organization have unrelated business gross income of \$1,000 or more during the year? X **b** If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial X account)? If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? X Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? X If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the X organization solicit any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? X 7a If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? Х 7c If "Yes," indicate the number of Forms 8282 filed during the year 7d X Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e X 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h 8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966? Did the organization make a distribution to a donor, donor advisor, or related person? b 10 Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: 11 Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a **b** If "Yes," enter the amount of tax-exempt interest received or accrued during the year 13 Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b Enter the amount of reserves on hand 13c X Did the organization receive any payments for indoor tanning services during the tax year?

If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

20-1457236 Form 990 (2013) LSA MANAGEMENT, INC. Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year 19 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent 19 1b Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? X 2 Did the organization delegate control over management duties customarily performed by or under the direct 3 X supervision of officers, directors, or trustees, or key employees to a management company or other person? 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? Х 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8 The governing body? b Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? Х 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done X 12c Did the organization have a written whistleblower policy? X 13 13 Did the organization have a written document retention and destruction policy? X 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official X 15a Other officers or key employees of the organization X 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a Х b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ NONE Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Own website X Another's website X Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ▶ SUSAN MILLER 1416 S. MARTIN LUTHER KING, JR. AVE

704-637-2870

NC 28144

SALISBURY

Form 990 (2013) LSA MANAGEMENT, INC.

20-1457236

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organizations compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any	box	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)			is both a	n	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the		
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	organization and related organizations		
(1) TED GOINS, JR.	40.00											
PRESIDENT	40.00 1.00	x		х				274,066	o	5,496		
(2) REV. PAMELA COO								2717000		37230		
DIRECTOR	1.00 1.00	x						0	0	0		
(3) ERIC HOYLE												
DIRECTOR	1.00 1.00	x						0	o	0		
(4) JERRY BRAMLEY	1.00	Λ						<u> </u>	0	<u> </u>		
• • • • • • • • • • • • • • • • • • • •	1.00											
DIRECTOR	1.00	X						0	0	0		
(5) DONALD BUMGARNE												
DIRECTOR	1.00 1.00	x						0	o	0		
(6) JIM HUDDLE	1.00	22						<u> </u>				
``	1.00											
DIRECTOR	1.00	X						0	0	0		
(7) REV. JEFFREY SH												
DIRECTOR	1.00 1.00	x						0	0	0		
(8) JOY FISHER	1.00	21						<u> </u>	•			
``	1.00											
DIRECTOR	1.00	X						0	0	0		
(9) EUNIKA SIMONS	1 00											
DIDECTOR	1.00 1.00	x						0	_	0		
DIRECTOR (10)JOYCELYN JOHNSO		^						U	0	0		
(10)001CLLIN OCIMBO	1.00											
DIRECTOR	1.00	X						0	0	0		
(11)MARK TONNESEN										_		
DIRECTOR	1.00 1.00	x						0	o	0		
DIRECTOR DAA	T.00							U	<u> </u>	Form 990 (2013)		

Part VII Section A. Officer (A) Name and title	(B) Average hours per week	(do	o not o	Pos check ess pe	ition more rson	than o	one n an	(D) Reportable compensation from	(E) Reportable compensation from related		(F) Estimat amount other	of	
	(list any hours for related organizations below dotted line)	or director		nd a d Officer	irector Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	C	ompensa from th organiza and rela organizat	ne tion ted	
(12)BETTY LOHR	1.00												
DIRECTOR	1.00	X						0	0				0
(13)DR. SHANNON MAT													
DIRECTOR	1.00	x						0	0				0
(14)LORETTA MEYERS													
DIRECTOR	1.00	X						0	0				0
(15)DOUG NELSON	1.00	<u> </u>						0	0				
DTDEGEOD	1.00								0				^
DIRECTOR (16) DEREK SHOEMAKE	1.00	X						0	0				0
(10)DEITEIT BITOEITEITE	1.00												
DIRECTOR	1.00	X						0	0				0
(17) STEPHEN STANFIE	1.00	ZEJ	K.										
DIRECTOR	1.00	x						0	0				0
(18)KATRINA WEIRICK													
DIRECTOR	1.00	x						0	0				0
(19)J. WHITE IDDING	S, JR.							- U					
DIRECTOR	1.00	x						0	0				0
1b Sub-total		Λ	<u> </u>					274,066	0			5.4	496
c Total from continuation sh		, Se	ctio	n A			•	548,916	91,087		2	9,9	986
d Total (add lines 1b and 1c)							>	822,982	91,087		3	5,	482
2 Total number of individuals (reportable compensation from	m the organizat	ion	1tea ▶ 4	to tn	ose	liste	a ac	oove) who received more t	nan \$100,000 in				
3 Did the organization list any	formor officer	diroc	tor	or tri	icto	o ko	v on	mployoo or highest comp	prestod	1000		Yes	No
employee on line 1a? If "Yes	," complete Sch	nedu	le J t	for s	uch	indiv	idua	al			3		Х
4 For any individual listed on li organization and related organization	ne 1a, is the su anizations great	m of er th	repo an \$	ortab 3150	le c	omp	ensa 'Yes	ation and other compensa s." complete Schedule J fo	tion from the r such				
individual								·			4	Х	
5 Did any person listed on line for services rendered to the	Ta receive or a	ccru	e co	mpe	nsaı	ion i	rom	any unrelated organization	on or individual		5		х
Section B. Independent Contrac	tors							•					
1 Complete this table for your compensation from the organ										tax vear	_		
	(A) d business address		.,			-			(B) tion of services			(C) npensa	ation
LANGDON & COMPANY						В Н		70, EAST POINTE					-
GARNER		: 2	75	29		F /		ACCT SRVCS OWN CRESCENT CT				177	,588
APPLIED DATA TECHNO CHARLOTTE		: 2	82	27		.5 (T SERVICES				121	,631
													,,,,,,
-													
						•	<u> </u>						
2 Total number of independent received more than \$100,000									2				

Part VII Section A. Officers	s, Directors, T	rust	ees,	Key	'Em	ploy	/ees	s, and Highest Compens	ated Employees (continu	ued)
(A) Name and title	(B) Average				C) sition			(D) Reportable	(E) Reportable	(F) Estimated
Name and the	hours per			check	more	than		compensation	amount of other	
	week (list any					or/trus		the	related organizations	compensation
	hours for related	or c	Inst	Officer	Key	emp	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations below dotted	directo	itutio	сег	emp	hest coloyee	mer			and related organizations
	line)	Individual trustee or director	Institutional trustee		Key employee	compe				3
		tee	ıstee			Highest compensated employee				
(12)ROSEBUD REUBEL										
	1.00	.								•
DIRECTOR (13)KIRBY NICKERSON	1.00	X						0	0	0
(13)KIKBI NICKEKBON	40.00									
TREASURER/CFO	1.00	-		х				170,532	0	4,920
(14)KESHA SMITH										
	40.00	-		٦,				155 212		F 406
CHIEF OPER. OFFICER (15)ELIZABETH KUHN	1.00			X				157,313	0	5,496
(15)EDIZADEIII KUIII	40.00									
DIRECTOR R&D	1.00	-		х				132,699	0	7,723
(16)MYRA GRIFFIE										
	40.00							00 000	01 000	F 406
CHIEF OPER. OFFICER (17)KAREN MADDRY	1.00			X				29,233	91,087	5,496
(II)KAKEN MADDRI	40.00									
SECRETARY	1.00	-		х				59,139	0	6,351
(18)										
		-								
(19)										
41.01.001								548,916	01 007	20 096
1b Sub-total			ctio	 n A				548,916	91,087	29,986
d Total (add lines 1b and 1c)										
2 Total number of individuals (i	ncluding but no	t lim	ited				d ab	oove) who received more t	than \$100,000 in	
reportable compensation from	n the organizat	ion	<u> </u>							Yes No
3 Did the organization list any f	former officer,	direc	tor,	or tr	uste	e, ke	y er	mployee, or highest compe	ensated	
employee on line 1a? If "Yes 4 For any individual listed on line	" complete Sch	nedu m of	le J	for s	uch	indiv	/idua	al	tion from the	3
4 For any individual listed on line organization and related organization.										
individual 5 Did any person listed on line	4									4
5 Did any person listed on line for services rendered to the or										5
Section B. Independent Contract			,					,		
1 Complete this table for your f compensation from the organ										tay year
	(A) business address	COII	ipen	isatic	JII IC)1 tile	Cai		(B) tion of services	(C) Compensation
	Dusiness address							Безспр	IIIOII OI SELVICES	Compensation
							T			
2 Total number of independent	contractors (in	clud	ing b	out n	ot lir	nited	to t	those listed above) who		
received more than \$100,000	of compensat	ion fi	rom	the o	orga	nizat	ion	>		

			-	(A)	(B) Related or	(C)	(D)
				Total revenue	exempt	Unrelated business	Revenue excluded from tax
					function revenue	revenue	under sections 512-514
1a	Federated campaigns	1a					
b	Membership dues	1b					
С	Fundraising events	1c					
d	Related organizations	1d	212,912				
е	Government grants (contributions)	1e					
f	All other contributions, gifts, grants, and similar amounts not included above		100 666				
			100,666				
	Noncash contributions included in lines			313,578			
o n	Total. Add lines 1a–1f			313,376			
2a	MANAGEMENT FEE INC	OME	Busn. Code	4,216,870	4,216,870		
b				16,020	16,020		
C				20,020	20,020		
d	• • • • • • • • • • • • • • • • • • • •						
e							
f	All other program service rev						
g	Total. Add lines 2a–2f			4,232,890			
	Investment income (including						
	and other similar amounts)	-	▶ _	120,936			120,936
4	Income from investment of ta						
5	Royalties						
	(i) Real		(ii) Personal				
6a	Gross rents						
b	Less: rental exps.						
С	Rental inc. or (loss)						
d		<u> </u>					
l'a	Gross amount from sales of assets (i) Securities	s	(ii) Other				
	other than inventory						
b	Less: cost or other						
	basis & sales exps.						
	Gain or (loss)						
	Net gain or (loss)						
8a	Gross income from fundraising ev						
	(not including \$						
	of contributions reported on line 1						
h	See Part IV, line 18 Less: direct expenses	a b					
	Net income or (loss) from fur		vente				
	Gross income from gaming activit	1	vents				
Ja	See Part IV, line 19						
h	Less: direct expenses	b					
	Net income or (loss) from ga		ities				
	Gross sales of inventory, les						
	waterway and alloway and	a					
b	Less: cost of goods sold	L .					
	Net income or (loss) from sal		ntory				
	Miscellaneous Revenue		Busn. Code				
11a	OTHER INCOME			110,043	110,043		
b							
С							
d	All other revenue						
е	Total. Add lines 11a-11d			110,043			
12	Total revenue See instructi			4.777.447	4.342.933	0	120.936

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete a

Sect	ion 501(c)(3) and 501(c)(4) organizations must			complete column (A).	
	Check if Schedule O contains a res				(5)
	ot include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
7b, 8	b, 9b, and 10b of Part VIII.	·	expenses	general expenses	expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	U.S. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,		0-1 0-0		1.50 1.00
	trustees, and key employees	939,808	251,972	525,714	162,122
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	2 22 724	454 010	1 101 070	252 115
7	Other salaries and wages	2,025,506	471,813	1,191,252	362,441
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	274 772	211 121		
9	Other employee benefits	256,753	244,606		12,147
10	Payroll taxes	205,184	205,184		
11	Fees for services (non-employees):				
а	Management				
b	Legal	12,943		11,597	1,346
С	Accounting	33,018		33,018	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 1	7			
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.)				
12	Advertising and promotion	47,797 90,305	957	2,810	44,030 61,579
13	Office expenses	90,305	14,994	13,732	61,579
14	Information technology				
15	Royalties				
16	Occupancy	24,600	24,600		
17	Travel	94,865	25,719	36,940	32,206
18	Payments of travel or entertainment expense	S			
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates	22 - 1	212 =11		
22	Depreciation, depletion, and amortization .	218,714	218,714	1 - 1 - 1	
23	Insurance	15,450		15,450	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				4 == 4
а	CONTRACTED SERVICES	200,228	119,064	74,394	6,770
b	INVENTORIED SMALL EQUIP	107,617	98,167	1,295	8,155
С	INTERCOMPANY EXPENSES	81,818	81,818	24 222	
d	SUPPLIES & OTHER EXPENSES	-	12,586	34,928	12,861
	All other expenses	163,469	59,601	86,483	17,385
25	, , , , ,	4,578,450	1,829,795	2,027,613	721,042
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs				
	from a combined educational campaign and				
	fundraising solicitation. Check here if				
DAA	following SOP 98-2 (ASC 958-720)				Form QQ((2012)

Part		note to any	ling in this Dart V			
	Check if Schedule O contains a response or	note to any	iirie iii triis Part X	(A) Beginning of year		(B) End of year
1				3,918,297	1	2,251,033
2					2	
3					3	
4				274,995	4	999,158
5	5 Loans and other receivables from current and form	directors,				
	trustees, key employees, and highest compensate					
	Complete Part II of Schedule L		5			
6		d persons (a	s defined under section			
	4958(f)(1)), persons described in section 4958(c)(3	i				
	sponsoring organizations of section 501(c)(9) volume					
ţ	organizations (see instructions). Complete Part II of		6			
Assets	Notes and loans receivable, net		67,482,512	7	75,828,020	
₹ 8	Inventories for sale or use				8	
9	Prepaid expenses and deferred charges			243,429	9	189,126
10	Da Land, buildings, and equipment: cost or					
	other basis. Complete Part VI of Schedule D	10a	1,713,162			
	other basis. Complete Part VI of Schedule D b Less: accumulated depreciation	10b	811,154	949,683		902,008
11	Investments—publicly traded securities			1,292,166	11	2,907,026
12	2 Investments—other securities. See Part IV, line 11				12	
13				13		
14				14		
15		7,370,334	15	6,867,722		
16		ine 34)		81,531,416		89,944,093
17	7 Accounts payable and accrued expenses		1,375,558	17	1,815,955	
18					18	
19					19	
20				73,343,014	20	81,138,523
21	1 Escrow or custodial account liability. Complete Par	t IV of Sche	dule D		21	
တ္က 22						
Liabilities	trustees, key employees, highest compensated em	nployees, an	d			
api	disqualified persons. Complete Part II of Schedule	L			22	
בן ב∶	3 Secured mortgages and notes payable to unrelated			287,128	23	164,314
24		nird parties			24	102,537
25						
	parties, and other liabilities not included on lines 17	7-24). Comp	lete Part X			
	of Schedule D			2,086,769	25	1,953,133
26				77,092,469	26	1,953,133 85,174,462
S	Organizations that follow SFAS 117 (ASC 958),	check here	▼X and			
ခ္	complete lines 27 through 29, and lines 33 and	34.				
[27	7 Unrestricted net assets			4,428,931	27	4,765,967
<u>m</u> 28				10,016	28	3,664
<u>ട</u> ്ട് 29	Permanently restricted net assets				29	
ᄄ	Organizations that do not follow SFAS 117 (AS	C 958), che	ck here ▶ and			
8 0	complete lines 30 through 34.					
§ 30				30		
¥ 31	1 Paid-in or capital surplus, or land, building, or equip	pment fund			31	
Net Assets or Fund Balances	Retained earnings, endowment, accumulated income	me, or other	funds		32	
2 33	Total net assets or fund balances			4,438,947	33	4,769,631
34				81,531,416	34	89,944,093

Form **990** (2013)

1 Accounting method used to prepare the Form 990:	Forn	1 990 (2013) LSA MANAGEMENT, INC. 20-1457236			Pa	ge 12
1 Total revenue (must equal Part VIII, column (A), line 12) 2 Total expenses (must equal Part IX, column (A), line 25) 3 Revenue less expenses. Subtract line 2 from line 1 3 198,99 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 4 4,438,94 5 Net unrealized gains (losses) on investments 5 -1,94 6 Donated services and use of facilities 7 Investment expenses 8 Prior period adjustments 9 Other changes in net assets or fund balances (explain in Schedule O) 9 133,63 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 1 Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis C If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits a set forth in the Single Audit Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	Pa	art XI Reconciliation of Net Assets				
2 Total expenses (must equal Part IX, column (A), line 25) 3 Revenue less expenses. Subtract line 2 from line 1 3 198,99 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 5 Net unrealized gains (losses) on investments 51,94 6 Donated services and use of facilities 7 Investment expenses 8 Prior period adjustments 9 Other changes in net assets or fund balances (explain in Schedule O) 9 133,63 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 1 Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a X If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis. Consolidated basis Both consolidated and separate basis Consolidated basis Both consolidated and separate basis c If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis. Consolidated basis Both consolidated and separate basis Consolidated basis Both consolidated basis Both consolidated basis Both c			<u></u>			<u>. </u>
2 Total expenses (must equal Part IX, column (A), line 25) 3 Revenue less expenses. Subtract line 2 from line 1 3 198, 99 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 5 Net unrealized gains (losses) on investments 6 Donated services and use of facilities 6	1	Total revenue (must equal Part VIII, column (A), line 12)	1	4,77	77,	447
3 Revenue less expenses. Subtract line 2 from line 1 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 4 Vet assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 5 Net unrealized gains (losses) on investments 5 -1,94 6 Donated services and use of facilities 7 Investment expenses 8 Prior period adjustments 9 Other changes in net assets or fund balances (explain in Schedule O) 9 133,63 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 1 Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a X If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis Consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or aud	2	Total expenses (must equal Part IX, column (A), line 25)	2	4,57	78,	450
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 5 Net unrealized gains (losses) on investments 6 Donated services and use of facilities 7 Investment expenses 8 Prior period adjustments 9 Other changes in net assets or fund balances (explain in Schedule O) 9 133,63 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 1 Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 1 Yes, 'check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant? 1 If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis Both consolidated and separate basis 5 Were the organization's financial statements audited by an independent accountant? 1 If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis Both consolidated and separate basis 6 If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 1 If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circ	3	Revenue less expenses. Subtract line 2 from line 1	3	19	98,	997
5 Net unrealized gains (losses) on investments 6 Donated services and use of facilities 7 Investment expenses 8 Prior period adjustments 9 Other changes in net assets or fund balances (explain in Schedule O) 9 133,63 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 Vet assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 Vet assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 Vet assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 Vet assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 34, column (B)) 10 Vet assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 34, column (B)) 10 Vet 3, 63 Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 1 Accounting method used to prepare the Form 990:	4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	4,43	38,	947
6 Donated services and use of facilities 7 Investment expenses 8 Prior period adjustments 9 Other changes in net assets or fund balances (explain in Schedule O) 9 133,63 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 4,769,63 Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 1 Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a X If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis c If "Yes," to line 2 a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	5	Net unrealized gains (losses) on investments	5	-	-1,	948
7 Investment expenses 7 7 8 Prior period adjustments 8 9 Other changes in net assets or fund balances (explain in Schedule O) 9 1.33,63 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 4,769,63 10 A,769,63 10	6	Donated services and use of facilities	6			
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Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII Accounting method used to prepare the Form 990:	10					
Check if Schedule O contains a response or note to any line in this Part XII Accounting method used to prepare the Form 990:		33, column (B))	10	4,76	59,	631
Check if Schedule O contains a response or note to any line in this Part XII 1 Accounting method used to prepare the Form 990:	Pa	rt XII Financial Statements and Reporting				
1 Accounting method used to prepare the Form 990:			<u></u>			. 🔲
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3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		If the organization changed either its oversight process or selection process during the tax year, explain in				
the Single Audit Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		Schedule O.				
the Single Audit Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in				
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		the Single Audit Act and OMR Circular A-1332		3a		X
	b					
		required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	<u></u>	3b		

Form **990** (2013)

SCHEDULE A

(Form 990 or 990-EZ)

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

Public Charity Status and Public Support

Department of the Treasury Internal Revenue Service

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

Employer identification number Name of the organization LSA MANAGEMENT, INC. 20-1457236 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 An organization that normally receives a substantial part of its support from a governmental unit or from the general public 7 described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.) 8 X An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross 9 receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. **c** Type III–Functionally integrated **b** Type II **d** Type III–Non-functionally integrated By checking this box. I certify that the organization is not controlled directly or indirectly by one or more disgualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and No (iii) below, the governing body of the supported organization? (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s). h (v) Did you notify (i) Name of supported (ii) EIN (iii) Type of organization (iv) Is the organization (vi) Is the (vii) Amount of monetary the organization in rganization in col organization in col. (i) listed in your (described on lines 1-9 support col. (i) of your (i) organized in the above or IRC section governing document? support? U.S.? (see instructions)) Yes Yes Yes No No (A) (B) (C) (D) (E)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support	•	•					
Caler	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 201	3	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")							
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
3	The value of services or facilities furnished by a governmental unit to the organization without charge							
4 5	Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)							
6	Public support. Subtract line 5 from line 4.							
	tion B. Total Support		•					
	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 201	3	(f) Total
7	Amounts from line 4							.,
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources							
9	Net income from unrelated business activities, whether or not the business is regularly carried on							
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)							
11	Total support. Add lines 7 through 10							
12	Gross receipts from related activities, etc	c. (see instruction	s)				12	
13	First five years. If the Form 990 is for th	e organization's	first, second, third	I, fourth, or fifth ta	x year as a section	n 501(c)(3)		
	organization, check this box and stop he							▶
Sec	tion C. Computation of Public S	Support Perc	entage					
14	Public support percentage for 2013 (line	6, column (f) divi	ded by line 11, co	olumn (f))			14	%
15	Public support percentage from 2012 Sc	hedule A, Part II,	line 14				15	%
16a	33 1/3% support test—2013. If the orga	nization did not o	check the box on	line 13, and line 1	4 is 33 1/3% or m	ore, check t	his	
	box and stop here. The organization qu							▶ ∟
b	33 1/3% support test—2012. If the orga					or more,		_
	check this box and stop here. The organ	•		•				▶ ∟
17a	10%-facts-and-circumstances test—2	_						
	10% or more, and if the organization me				-	-		
	Part IV how the organization meets the "organization							▶ □
b	10%-facts-and-circumstances test—2	012. If the organi	zation did not che	ck a box on line 1	3, 16a, 16b, or 17	a, and line		
	15 is 10% or more, and if the organization				-			
	Explain in Part IV how the organization r	neets the "facts-a	ind-circumstances	s" test. The organi	ization qualifies as	a publicly		
	supported organization							▶ ∟
18	Private foundation. If the organization of							. —
	instructions							▶ ∟

Page 3

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support			, <u>, , , , , , , , , , , , , , , , , , </u>		/	
	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual	.,	(4) = 5 + 5	(0) = 0.1	(0) = 0 = 1	(0) = 0.10	(-)
	grants.")	10,962	120	69,003	177,254	313,578	570,917
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	2,909,059	3,267,459	3,365,909	3,635,038	4,342,933	17,520,398
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	2,920,021	3,267,579	3,434,912	3,812,292	4,656,511	18,091,315
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						18,091,315
	ction B. Total Support	1	1		•	1	
Cale	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9	Amounts from line 6	2,920,021	3,267,579	3,434,912	3,812,292	4,656,511	18,091,315
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	58,738	87,596	52,119	46,333	120,936	365,722
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b	58,738	87,596	52,119	46,333	120,936	365,722
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						_
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	410					410
13	Total support. (Add lines 9, 10c, 11, and 12.)	2,979,169	3,355,175	3,487,031	3,858,625	4,777,447	18,457,447
14	First five years. If the Form 990 is for the			•			
	organization, check this box and stop he	re					▶
Sec	ction C. Computation of Public S	upport Perce	ntage				
15	Public support percentage for 2013 (line 8	3, column (f) divide	ed by line 13, col	umn (f))		15	98.02%
16	Public support percentage from 2012 Sch	nedule A, Part III, I	ine 15			16	98.42%
Sec	ction D. Computation of Investment						
17	Investment income percentage for 2013 (line 10c, column (f) divided by line	13, column (f))		17	2 %
18	Investment income percentage from 2012					18	2 %
19a	33 1/3% support tests—2013. If the orga		heck the box on l	line 14, and line 1	5 is more than 33	3 1/3%, and line	
b	17 is not more than 33 1/3%, check this b 33 1/3% support tests—2012. If the orga						\dots nd
	line 18 is not more than 33 1/3%, check the						▶□
20	Private foundation. If the organization d	id not check a box	on line 14, 19a,	or 19b, check this	box and see inst	tructions	>

Schedule A	(Form 9	90 or 990-E	EZ) 2013 I	LSA M	ANAGE	MENT,	, INC	•			20-14	57236		Page 4
Part IV	Sup	plemen t t III, line	tal Infori	mation.	Provide	the exp	olanation	ns require	ed by Pa ormation	art II, line . (See in:	10; Part struction	: II, line 1 s).	7a or 17	7b; and
PART	III,	LINE	12 -	OTHE	R INC	COME I	DETAI	<u>.</u>						
OTHER	RINC	OME					\$		4:	10				
,														

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Information about Schedule B (Form 990, 990-EZ, 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Employer identification number

Schedule B (Form 990, 990-EZ, or 990-PF) (2013)

2013

LSA MANAGEMEN	T, INC.	20-1457236
Organization type (check or	ne):	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a private foundation	
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	
	covered by the General Rule or a Special Rule . 7), (8), or (10) organization can check boxes for both the General Rule and a Special	Rule. See
General Rule		
	iling Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in ne contributor. Complete Parts I and II.	money or
Special Rules		
under sections 509(a	3) organization filing Form 990 or 990-EZ that met the 33 ¹ / ₃ % support test of the reg ()(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a co 000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, lind III.	ontribution of
during the year, total	7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one con contributions of more than \$1,000 for use exclusively for religious, charitable, scientifies, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.	
during the year, contr not total to more than year for an exclusivel applies to this organiz	7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributions for use exclusively for religious, charitable, etc., purposes, but these contributions \$1,000. If this box is checked, enter here the total contributions that were received or the religious, charitable, etc., purpose. Do not complete any of the parts unless the Ge exation because it received nonexclusively religious, charitable, etc., contributions of \$1.000.	utions did during the neral Rule
Caution. An organization tha 990-EZ, or 990-PF), but it mu	at is not covered by the General Rule and/or the Special Rules does not file Schedule ust answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its F o certify that it does not meet the filing requirements of Schedule B (Form 990, 990-E	orm 990-EZ or on its

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public

Name of the organization

Inspection

Itallic	to the organization		Limployer identification number
L	SA MANAGEMENT, INC.		20-1457236
	art I Organizations Maintaining Donor Advised	Funds or Other Similar Funds	or Accounts.
	Complete if the organization answered "Yes" to	to Form 990, Part IV, line 6.	
	, ,	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing		
-	funds are the organization's property, subject to the organization's		Yes No
6	Did the organization inform all grantees, donors, and donor advisor		
	only for charitable purposes and not for the benefit of the donor or		
	conferring impermissible private benefit?		Yes No
Pa	art II Conservation Easements.		
	Complete if the organization answered "Yes" to	to Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization (ch	neck all that apply).	
	Preservation of land for public use (e.g., recreation or education	n) Preservation of an historically i	important land area
	Protection of natural habitat	Preservation of a certified histo	-
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified co	enservation contribution in the form of a	conservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			
С		included in (a)	2c
d			
	historic structure listed in the National Register		2d
3	Number of conservation easements modified, transferred, released		
	tax year ▶		-
4	Number of states where property subject to conservation easemen	t is located ▶	
5	Does the organization have a written policy regarding the periodic		
	violations, and enforcement of the conservation easements it holds		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, and er		
	>		
7	Amount of expenses incurred in monitoring, inspecting, and enforci	ing conservation easements during the	year
	▶ \$		
8	Does each conservation easement reported on line 2(d) above sati	sfy the requirements of section 170(h)(4	4)(B)
	(i) and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservation eas	sements in its revenue and expense sta	tement, and
	balance sheet, and include, if applicable, the text of the footnote to	the organization's financial statements	that describes the
	organization's accounting for conservation easements.		
Pa	art III Organizations Maintaining Collections of A		her Similar Assets.
	Complete if the organization answered "Yes" to	· · · · · · · · · · · · · · · · · · ·	
1a	If the organization elected, as permitted under SFAS 116 (ASC 958		
	works of art, historical treasures, or other similar assets held for pu		
	public service, provide, in Part XIII, the text of the footnote to its final		
b	, ,		
	works of art, historical treasures, or other similar assets held for pu	· ·	furtherance of
	public service, provide the following amounts relating to these items		
	(i) Revenues included in Form 990, Part VIII, line 1		> \$
	(ii) Assets included in Form 990, Part X		> \$
2	If the organization received or held works of art, historical treasures	-	in, provide the
	following amounts required to be reported under SFAS 116 (ASC 9	958) relating to these items:	
а			
<u>b</u>	Assets included in Form 990, Part X		> \$

2	n	-1	1	7	2	2	_	
<i>Z</i> . (v	- 1	4	•	7.	.5	n	

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply): Public exhibition Loan or exchange programs а b Scholarly research Other Preservation for future generations С Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part 4 XIII. During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No Part IV **Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No **b** If "Yes," explain the arrangement in Part XIII and complete the following table: Amount c Beginning balance 1c d Additions during the year 1d e Distributions during the year 1e Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21? Yes No b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII Part V **Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10. (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back 1a Beginning of year balance **b** Contributions c Net investment earnings, gains, and **d** Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶ **b** Permanent endowment ▶ % c Temporarily restricted endowment ▶ The percentages in lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the Yes No organization by: (i) unrelated organizations 3a(i) (ii) related organizations 3a(ii) **b** If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? Describe in Part XIII the intended uses of the organization's endowment funds. Land, Buildings, and Equipment. Complete if the organization answered "Yes" to Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (b) Cost or other basis (c) Accumulated (d) Book value (investment) depreciation (other) 1a Land **b** Buildings c Leasehold improvements 1,425,097 571,761 853,336 **d** Equipment 239,393 288,065 48,672 Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) 902,008

Part VII	Investments—Other Securities.
	Complete if the organization answered "Vec" to Form 000, Part IV, line 11h, See Form 000, Part V, line 1

Complete if the organization answered "Y (a) Description of security or category	(b) Book value	(c) Method of valuation:
(including name of security)	(4, 11	Cost or end-of-year market value
1) Financial derivatives		
2) Closely-held equity interests		
3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
40.00		
(H)		
	·····	
Fotal. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶ Part VIII Investments—Program Related.		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶		ne 11c. See Form 990, Part X, line 13
otal. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶ Part VIII Investments—Program Related.		(c) Method of valuation:
Fotal. (Column (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments—Program Related. Complete if the organization answered "Y	es" to Form 990, Part IV, lir	
Part VIII Investments—Program Related. Complete if the organization answered "Y (a) Description of investment	es" to Form 990, Part IV, lir	(c) Method of valuation:
Part VIII Investments—Program Related. Complete if the organization answered "Y (a) Description of investment (1)	es" to Form 990, Part IV, lir	(c) Method of valuation:
Part VIII Investments—Program Related. Complete if the organization answered "Y (a) Description of investment (1) (2)	es" to Form 990, Part IV, lir	(c) Method of valuation:
Part VIII Investments—Program Related. Complete if the organization answered "Y (a) Description of investment (1) (2) (3)	es" to Form 990, Part IV, lir	(c) Method of valuation:
Part VIII Investments—Program Related. Complete if the organization answered "Y (a) Description of investment (1) (2) (3) (4)	es" to Form 990, Part IV, lir	(c) Method of valuation:
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments—Program Related. Complete if the organization answered "Y (a) Description of investment (1) (2) (3) (4) (5)	es" to Form 990, Part IV, lir	(c) Method of valuation:
Part VIII Investments—Program Related. Complete if the organization answered "Y (a) Description of investment (1) (2) (3) (4) (5) (6)	es" to Form 990, Part IV, lir	(c) Method of valuation:
Part VIII Investments—Program Related. Complete if the organization answered "Y (a) Description of investment (1) (2) (3) (4) (5) (6) (7)	es" to Form 990, Part IV, lir	(c) Method of valuation:
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments—Program Related. Complete if the organization answered "Y (a) Description of investment (1) (2) (3) (4) (5) (6) (7) (8)	es" to Form 990, Part IV, lir	(c) Method of valuation:
Fotal. (Column (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments—Program Related. Complete if the organization answered "Y	'es" to Form 990, Part IV, lir	(c) Method of valuation:

(a) Description	(b) Book value
(1) BOND FUNDS	3,414,016
(2) DEFERRED BOND ISSUE COST	1,715,316
(3) INTERCOMPANY	1,131,141
(4) OTHER ASSETS	450,000
(5) BOND ISSUE DISCOUNT	99,115
(6) CIP	58,134
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	6,867,722

Part X Other Liabilities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	INTEREST RATE SWAP	1,953,133
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Tota	II. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	1,953,133

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

X

chedule D (Form 990) 2013 LSA MANAGEMENT, INC.		20-145/25		Page 4
Part XI Reconciliation of Revenue per Audited Financial S Complete if the organization answered "Yes" to Form		•	Retu	rn.
1 Total revenue, gains, and other support per audited financial statements			1	4,909,134
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:				, ,
a Net unrealized gains on investments	2a	-1,948		
b Donated services and use of facilities	2b			
c Recoveries of prior year grants	2c			
d Other (Describe in Part XIII.)	2d	133,635		
e Add lines 2a through 2d			2e	131,687
Subtract line 2e from line 1			3	4,777,447
Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b	4a			
Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.)				
c Add lines 4a and 4b			4c	
Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12	2.)		5	4,777,447
Part XII Reconciliation of Expenses per Audited Financial			er Re	
Complete if the organization answered "Yes" to Form	990, Part IV, I	ine 12a.		
Total expenses and losses per audited financial statements			1	4,578,450
Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1			
a Donated services and use of facilities	2a			
b Prior year adjustments	2b			
C Other losses	2c			
d Other (Describe in Part XIII.)			20	
e Add lines 2a through 2d			2e 3	4,578,450
Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1:			3	1,570,150
Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b Other (Describe in Part XIII.)				
c Add lines 4a and 4b			4c	
Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	4,578,450
Part XIII Supplemental Information				
ovide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to PART X - FIN 48 FOOTNOTE			14, Fait	A, iiile
SUBSTANTIALLY ALL AFFILIATES OF LSA AND	LFS ARE	ORGANIZED	AS .	NORTH CAROLI
NOT-FOR-PROFIT ORGANIZATIONS AND ARE EX	EMPT FROM	M INCOME TA	AXES	UNDER
INTERNAL REVENUE CODE (IRC) SECTION 501	(C)(3) UI	NDER A GROU	JP E	XEMPTION OF
THE EIGS IEG DEST DOODEDTIEG ING IG	EVENDT IN	מחבים דם כיו	∵∵⊤∵	ON E01(C)(2)
THE ELCA. LFS REAL PROPERTIES, INC. IS	EVEWLI OI	NDEK IKC 51	3C 1 1	ON SUI(C)(Z)
THE ORGANIZATIONS RECORD A LIABILITY FO	R ANY TAX	K POSITION	TAK.	EN THAT IS
BENEFICIAL TO THE ORGANIZATIONS, INCLUD	ING ANY E	RELATED INT	CERE	ST AND
PENALTIES, WHEN IT IS MORE LIKELY THAN	NOT THE	POSITION OF	MA.	NAGEMENT WIT
RESPECT TO A TRANSACTION OR CLASS OF TR	ANSACTION	NS WILL BE	OVE	RTURNED BY A
TAXING AUTHORITY UPON EXAMINATION. MANA	GEMENT BI	ELIEVES THI	ERE A	ARE NO SUCH
POSITIONS AS OF SEPTEMBER 30, 2014 OR 2	013. TAX	YEARS SUBS	EQU.	ENT TO 2009
REMAIN SUBJECT TO EXAMINATION BY MAJOR	TAX JURIS	SDICTIONS.		

Schedule D (F	orm 990) 2013	LSA MANAG	EMENT, IN	C.		20-14572	236	Page 5
Part XIII	Supplement	al Information	(continued)					
CHANGE	IN FAIR	VALUE OF	INTEREST	RATE SW	AP AGREEI	MENT	\$	133,635
•								

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► See separate instructions.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

LSA MANAGEMENT, INC.

Employer identification number 20-1457236

P	art I Questions Regarding Compensation			
			Yes	No
1a	a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line			
	1a?	2		
3	Indicate which, if any, of the following the filing organization uses to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
C	J	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5–9.			
5				
•	compensation contingent on the revenues of:			
а	The organization?	5a		x
	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:	6a		X
а	The organization?	6b		Х
b	Any related organization?			
	If "Yes" to line 6a or 6b, describe in Part III.			
_				
7		_		
_	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
8				
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
_	If IIV-suite line O alidate approximation also follow the ask of table 2.			
9				
	Regulations section 53.4958-6(c)?	9	1	1

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title				IISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	reported as deferred in prior Form 990
TED GOINS, JR.	(i)	274,066	0	0	0	5,496	279,562	
PRESIDENT	(ii)	0	0	0	0	0	0	
KIRBY NICKERSON	(i)	170,532	0	0	0	4,920	175,452	
TREASURER/CFO	(ii)	0	0	0	0	0	0	
KESHA SMITH	(i)	157,313	0	0	0	5,496	162,809	
CHIEF OPER. OFFICER	(ii)	0	0	0	0	0		
	(i)							
	(ii)	•						
	(i)							
	(ii)	•						
	(i)							
	(ii)	•						
	(i)							
	(ii)	•						
	(i)							
	(ii)	•						
	(i)							
	(ii)	•						
	(i)							
	(ii)	•						
	(i)							
	(ii)	•						
	(i)							
	(ii)	•						
	(i)							
	(ii)	•						
	(i)							
	(ii)	•						
	(i)							
5	(ii)	•						
•	(i)							
3	(ii)	•						

Schedule J (Form 990) 2013

Schedule J (Form 990) 2013 LSA MANAGEMENT, INC.	20-1457236	Page 3
Part III Supplemental Information Provide the information, explanation, or descriptions required for Part for any additional information.	I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, ar	nd for Part II. Also complete this part
·		
·		
·		
·		
·		

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization LSA MANAGEMENT, INC. 20-1457236 Part I **Bond Issues** (h) On (i) Pooled (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (a) Defeased (a) Issuer name behalf of financing issuer Yes No Yes No Yes No X X ANC MEDICAL CARE COMMISSION - 2012 52-130940265821DNW7 12/05/12 44,790,000 X BNC MEDICAL CARE COMMISSION - 201252-130940265821DNW7 12/05/12 X X X 26,254,401 Part II **Proceeds** С В D 520,000 1 Amount of bonds retired 2 Amount of bonds legally defeased 44,270,000 22,473,522 3 Total proceeds of issue 3,780,879 4 Gross proceeds in reserve funds 5 Capitalized interest from proceeds 6 Proceeds in refunding escrows 7 Issuance costs from proceeds 8 Credit enhancement from proceeds **9** Working capital expenditures from proceeds 10 Capital expenditures from proceeds 11 Other spent proceeds **12** Other unspent proceeds **13** Year of substantial completion Yes No Yes No Yes No Yes No X X 14 Were the bonds issued as part of a current refunding issue? X X 15 Were the bonds issued as part of an advance refunding issue? X X 16 Has the final allocation of proceeds been made? X X 17 Does the organization maintain adequate books and records to support the final allocation of proceeds? **Private Business Use** В Α C D 1 Was the organization a partner in a partnership, or a member of an LLC. Yes No Yes No Yes No Yes No X X which owned property financed by tax-exempt bonds? 2 Are there any lease arrangements that may result in private business use of Х X bond-financed property?

20-1457236

Schedule K (Form 990) 2013 LSA MANAGEMENT, INC.

Page 2

		Α		В		С		D
Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
business use of bond-financed property?		Х		Х				
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of								
bond-financed property?		х		х				
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
outside counsel to review any research agreements relating to the financed property?								
Enter the percentage of financed property used in a private business use by entities		1						
other than a section 501(c)(3) organization or a state or local government		%		%		%		
Enter the percentage of financed property used in a private business use as a		,,		70		70		
result of unrelated trade or business activity carried on by your organization,								
another section 501(c)(3) organization, or a state or local government		%		%		%		
Total of lines 4 and 5		%				%		
Does the bond issue meet the private security or payment test?		X /6		X		70		
Has there been a sale or disposition of any of the bond-financed property to a		21		21				
nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		x		Х				
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or		Λ		Λ		1		
		0/		%		0/		
disposed of		%		<u>%</u>		%		
sections 1.141-12 and 1.145-2?								
Has the organization established written procedures to ensure that all								
nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	Х		Х					
Part IV Arbitrage			21	1		1		
Tarry Arburage		Δ		В		C		D
Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
Penalty in Lieu of Arbitrage Rebate?	162	X	163	X	163	NO	163	NO
If "No" to line 1, did the following apply?		Λ		Λ		1		
Rebate not due yet?		Х		Х				
Exception to rebate?		X		X				
		X		X				
No rebate due?		Λ		Λ.				
If you checked "No rebate due" in line 2c, provide in Part VI the date the								
rebate computation was performed		37	37	T		1		
Is the bond issue a variable rate issue?		X	X					
Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		x		X]
Name of provider								
Term of hedge		_						
d Was the hedge superintegrated?								
• Was the hedge terminated?								_

Part IV Arbitrage (Continued)								
	A		I	В		С)
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		х		Х				
b Name of provider						l .		
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х		Х				
7 Has the organization established written procedures to monitor the								
requirements of section 148?		X		X				
Part V Procedures To Undertake Corrective Action								
		A	I	В		C	Г)
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation is not available								1
under applicable regulations?		x		x				1
Part VI Supplemental Information. Provide additional inform	nation for re	sponses to	questions or	Schedule	K (see instru	uctions).		
SCHEDULE K - PURPOSE OF ISSUE DESCRIPT		<u> </u>	40.000.00.00					
NC MEDICAL CARE COMMISSION - 2012A								
REFUND THE OUTSTANDING SERIES 2009 AND	SERIES	2010 B	ONDS AS	WELL AS	OTHER			
LOANS AND FUND DEBT SERVICE RESERVE FU					<u> </u>			
NC MEDICAL CARE COMMISSION - 2012B								
FINANCE THE COST OF CONSTRUCTION OF A	120 BED	NURSING	FACILI	TY IN H	ICKORY,			
NORTH CAROLINA, A 100 BED NURSING FACI					-			
CAROLINA, ROUTINE CAPITAL IMPROVEMENTS					LILITIES	•		
SCHEDULE K - ADDITIONAL INFORMATION								
A SERIES 1998 BOND WAS ALSO ISSUED BY	THE NOR	TH CAROI	LINA MED	ICAL CA	RE			
COMMISSION; HOWEVER, THE BOND WAS NOT	REQUIRE	O TO BE	REPORTE	D AS II	DID NO	T		
MEET THE FILING REQUIREMENTS OF HAVING	AN OUTS	STANDING	F PRINCI	PAL BAL	ANCE IN			
EXCESS OF \$100,000 AND BEING ISSUED AF	TER DECI	EMBER 31	L, 2002.					

chedule K (For	990) 2013 LSA MANAGEMENT, INC. 20-1457236	Pag
Part VI	990) 2013 LSA MANAGEMENT, INC. 20-1457236 Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)	

DAA Schedule K (Form 990) 2013

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047
2013

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or 990-EZ.

Open to Public Inspection

Name of the organization

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Inspection

Employer identification number

LSA MANAGEMENT, INC.

20-1457236

FORM 990 - ORGANIZATION'S MISSION

LSA MANAGEMENT, INC. PROVIDES ADMINISTRATIVE SUPPORT, MANAGEMENT,

ACCOUNTING, INFORMATION TECHNOLOGY, AND RESOURCE DEVELOPMENT SERVICES TO

LUTHERAN SERVICES FOR THE AGING, INC. AND ITS AFFILIATES. LUTHERAN SERVICES

FOR THE AGING, INC. (LSA). ITS MISSION STATEMENT IS "EMPOWERED BY CHRIST,

FORM 990, PART VI - ADDITIONAL INFORMATION

WE WALK TOGETHER WITH ALL WE SERVE".

WHISTLEBLOWER POLICY

LUTHERAN SERVICES FOR THE AGING, INC. & AFFILIATES ARE COMMITTED TO THEIR ROLE IN PREVENTING HEALTH CARE FRAUD AND ABUSE AND COMPLYING WITH APPLICABLE STATE AND FEDERAL LAWS RELATED TO HEALTH CARE FRAUD AND ABUSE. THE CIVIL FALSE CLAIMS ACT PROVIDES FOR PROTECTION FOR EMPLOYEES FROM RETALIATION. ANY EMPLOYEE WHO IS DISCHARGED, DEMOTED, SUSPENDED, THREATENED, HARASSED, OR DISCRIMINATED AGAINST IN TERMS AND CONDITIONS OF EMPLOYMENT BECAUSE OF LAWFUL ACTS CONDUCTED IN FURTHERANCE OF AN ACTION UNDER THE FCA MAY BRING AN ACTION IN FEDERAL DISTRICT COURT SEEKING REINSTATEMENT, TWO TIMES THE AMOUNT OF BACK PAY PLUS INTEREST, AND OTHER ENUMERATED COSTS, DAMAGES, AND FEES.

DOCUMENTATION RETENTION AND DESTRUCTION POLICY

EACH ENTITY WITHIN THE LUTHERAN SERVICES FOR THE AGING, INC. & AFFILIATES GROUP WILL ENSURE THAT RECORDS ARE RETAINED FOR THE REQUIRED TIME PERIODS ESTABLISHED BY STATE LAWS, FEDERAL REGULATIONS, AND PAYOR REQUIREMENTS TO MEET THE NEEDS OF LEGITIMATE USERS. AT THE END OF THE

Name of the organization

LSA MANAGEMENT, INC.

Employer identification number 20-1457236

RETENTION PERIOD, EACH ENTITY WILL ENSURE THAT DESTRUCTION OF RECORDS

IS PERFORMED ACCORDING TO SPECIFIC PROCEDURE AND AUTHORIZATION WITH

APPROPRIATE SUPERVISION OF DESTRUCTION. THE PROPER METHOD OF

DESTRUCTION FOR ANY PAPER RECORD IS BY SHREDDING OR INCINERATION ONLY.

PRIOR TO THE DESTRUCTION OF ANY FACILITY RECORDS, WHETHER ORIGINAL OR

COMPUTER MEDIA, A CHECK WILL BE MADE TO ENSURE THE RETENTION PERIOD

HAS EXPIRED AS DEFINED BY STATE LAWS AND FACILITY POLICIES. ANY RECORDS

IN OPEN INVESTIGATION, AUDIT, OR LITIGATION WILL NOT BE DESTROYED. FOR

FACILITIES USING ELECTRONIC MEDICAL RECORDS, RECORDS WILL BE STORED IN

THE SYSTEM INDEFINITELY AND THE DESTRUCTION PROCESS WILL NOT APPLY.

FORM 990, PART VI, LINE 3 - MANAGEMENT DELEGATED

LSA MANAGEMENT, INC. PROVIDES ADMINISTRATIVE SUPPORT, MANAGEMENT,

ACCOUNTING, INFORMATION TECHNOLOGY, AND RESOURCE DEVELOPMENT SERVICES TO

LUTHERAN SERVICES FOR THE AGING AND ITS AFFILIATES. SEE SCHEDULE R, PART V.

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990

THE FORM 990 IS REVIEWED BY THE CHIEF FINANCE OFFICER AND MADE AVAILABLE TO

THE BOARD OF DIRECTORS FOR REVIEW AND COMMENT. ANY MATTERS ARE RAISED TO

THE OUTSIDE ACCOUNTANTS FOR COLLABORATION AND ULTIMATE RESOLUTION.

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY
BOARD MEMBERS RECEIVE A BOARD MANUAL AS PART OF ORIENTATION WHEN THEY JOIN
THE BOARD, WHICH INCLUDES THE CORPORATE COMPLIANCE POLICY AND BYLAWS. BOTH
THE POLICY AND THE BYLAWS ADDRESS CONFLICT OF INTEREST. THEREAFTER,
ANNUALLY, THE BOARD OF DIRECTORS RECEIVE CORPORATE COMPLIANCE TRAINING AND
COMPLETE A CONFLICT OF INTEREST DISCLOSURE.

chedule O (Form 990 or 990-EZ) (2013) ame of the organization	Page 2 Employer identification number
LSA MANAGEMENT, INC.	20-1457236
FORM 990, PART VI, LINE 15A - COMPENSATION P	ROCESS FOR TOP OFFICIAL
ALL COMPENSATION LIMITS ARE COMPARED TO STAT	E AND NATIONAL RANGES BASED ON
FACILITY SIZE AND EXPERIENCE OF STAFF. THE B	OARD OF DIRECTORS APPROVE THE
COMPENSATION OF THE PRESIDENT WHICH IS PAID	
THE CONTROL GROUP.	
THE CONTROL GROUP.	
FORM 990, PART VI, LINE 15B - COMPENSATION P	ROCESS FOR OFFICERS
ALL COMPENSATION LIMITS ARE COMPARED TO STAT	E AND NATIONAL RANGES BASED ON
FACILITY SIZE AND EXPERIENCE OF STAFF. THE P	RESIDENT APPROVES THE
COMPENSATION OF OFFICERS AND KEY EMPLOYEES.	OFFICERS OF THE CONTROLLED
GROUP ARE PAID BY THE MANAGING ORGANIZATION	AND CERTAIN ORGANIZATIONS
WITHIN THE CONTROL GROUP ALSO COMPENSATE KEY	EMPLOYEES DIRECTLY.
FORM 990, PART VI, LINE 19 - GOVERNING DOCUM	ENTS DISCLOSURE EXPLANATION
FORMS 990 ARE POSTED ON GUIDESTAR AND AVAILA	BLE UPON REQUEST AT THE LSA
OFFICE LOCATED IN SALISBURY, NC.	
*	
FORM 990, PART VII - ADDITIONAL INFORMATION	
PART VII, SECTION A - COLUMN (B) HOURS FOR R	ELATED ORGANIZATIONS
BOARD MEMBERS AND OFFICERS DEVOTE TIME TO AL	L ENTITIES WITHIN THE CONTROL
GROUP.	
FORM 990, PART XI, LINE 9 - RECONCILIATION O	F CHANGES - OTHER
CHANGE IN FAIR VALUE OF INTEREST RATE SWAP A	GREEMENT \$ 133,635

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

LSA MANAGEMENT, INC.

Employer identification number 20-1457236

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
)					
)					
)					
,					
Part II Identification of Related Tax-Exempt Organizations Cone or more related tax-exempt organizations during the	computer if the con-		L"Man" on Form O	DOO Dort IV line 241	

one or more related tax-exempt organizations during the tax year.

	Name, address, and	(a) EIN of related organiz	ation	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section S controlle Yes	g) 512(b)(13) ed entity?
(1)	ABUNDANT LIVING ADUL	T DAY SERV	ICES,							
	PO BOX 947		56-1884652							
	SALISBURY	NC 2814	<u> 5</u>	ADULT DAY	NC	501C3	9	LSA, INC	х	
(2)	LFS REAL PROPERTIES,	INC								
	PO BOX 2369		58-1820383							
	SALISBURY	NC 2814	<u> 5</u>	REAL ESTAT	NC	501C2		LFS	х	
(3)	LSA ELMS AT TANGLEWO	OD, INC								
	PO BOX 947		26-3735637							
	SALISBURY	NC 2814	<u> 5</u>	ASSIST LVG	NC	501C3	9	LSA, INC	х	
(4)	LSA ELMS PROPERTY, I	NC								
	PO BOX 947		26-3739962							
	SALISBURY	NC 2814	<u> 5</u>	LEASING	NC	501C3	9	LSA, INC	х	
(5)	LSA PHARMACY, INC									
	PO BOX 947		20-1457251							
	SALISBURY	NC 2814	<u> 5</u>	PHARMACY	NC	501C3	9	LSA, INC	x	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013

Open to Public Inspection

Department of the Treasury Internal Revenue Service
Name of the organization

LSA MANAGEMENT, INC.

Employer identification number 20-1457236

(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
		Primary activity Legal domicile (state	Primary activity Legal domicile (state Total income	Primary activity Legal domicile (state Total income End-of-year assets

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) 5d entity?
(1)	LUTHERAN FAMILY SERVICES IN THE							
	PO BOX 2369 56-1286323							
	SALISBURY NC 28145	COMM. SVC	NC	501C3	11B	LSA, INC	Х	
(2)	LUTHERAN HOME - ALBEMARLE, INC							
	PO BOX 947 20-1457298							
	SALISBURY NC 28145	NURSING	NC	501C3	9	LSA, INC	X	
(3)	LUTHERAN HOME - FORSYTH COUNTY, INC							
	PO BOX 947 26-3328029							
	SALISBURY NC 28145	NURSING	NC	501C3	9	LSA, INC	X	
(4)	LUTHERAN HOME - HICKORY WEST, INC							
	PO BOX 947 20-1457410							
	SALISBURY NC 28145	NURSING	NC	501C3	9	LSA, INC	X	
(5)	LUTHERAN HOME - HICKORY, INC							
	PO BOX 947 20-1457341							
	SALISBURY NC 28145	NURSING	NC	501C3	9	LSA, INC	x	

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013

Open to Public Inspection

Name of the organization

LSA MANAGEMENT, INC.

Employer identification number
20-1457236

	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
)						
)						
)						
)						
5)						

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) ed entity?
(1)	LUTHERAN HOME - WILMINGTON, INC		, , , , , , , , , , , , , , , , , , ,					
	PO BOX 947 26-0158686							
	SALISBURY NC 28145	NURSING	NC	501C3	9	LSA, INC	х	
(2)	LUTHERAN HOME - WINSTON-SALEM, INC							
	PO BOX 947 56-1500212							
	SALISBURY NC 28145	NURSING	NC	501C3	9	LSA, INC	х	
(3)	LUTHERAN HOME ALBEMARLE PROPERTY,							
	PO BOX 947 20-1457273							
	SALISBURY NC 28145	LEASING	NC	501C3	9	LSA, INC	х	
(4)	LUTHERAN HOME AT TRINITY OAKS							
	PO BOX 947 20-1457796							
	SALISBURY NC 28145	LEASING	NC	501C3	9	LSA, INC	x	
(5)	LUTHERAN HOME AT TRINITY OAKS, INC							
	PO BOX 947 20-1457824							
	SALISBURY NC 28145	NURSING	NC	501C3	9	LSA, INC	x	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service
Name of the organization

LSA MANAGEMENT, INC.

Employer identification number 20-1457236

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
)					
)					
)					
)					

one or more related tax-exempt organizations during the tax year.

	(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 controlle Yes	g) 512(b)(13) ed entity?
(1)	LUTHERAN HOME FORSYTH	COUNTY							
	PO BOX 947	46-1188488							
	SALISBURY	NC 28145	LEASING	NC	501C3	9	LSA, INC	X	
(2)	LUTHERAN HOME HICKORY	PROPERTY,							
	PO BOX 947	20-1457319							
	SALISBURY	NC 28145	LEASING	NC	501C3	9	LSA, INC	X	
(3)	LUTHERAN HOME HICKORY	WEST PROPERTY							
	PO BOX 947	20-5304712							
	SALISBURY	NC 28145	LEASING	NC	501C3	9	LSA, INC	Х	
(4)	LUTHERAN HOME WILMING	TON PROPERTY,							
	PO BOX 947	26-0158745							
	SALISBURY	NC 28145	LEASING	NC	501C3	9	LSA, INC	x	
(5)	LUTHERAN HOME WINSTON	-SALEM							
	PO BOX 947	20-5304794							
	SALISBURY	NC 28145	LEASING	NC	501C3	9	LSA, INC	X	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990. See separate instructions. **Open to Public** Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number 20-1457236

Part I Identification of Disregarded Entities Complete if the	e organization a	nswered "Yes"	on Form 990, Pa	art IV, line 33.			
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicil or foreign co	le (state Tota	(d) I income En	(e) nd-of-year assets	(f) Direct con- entity	
(1)							
(2)							
(3)							
(4)							
(5)							
Part II Identification of Related Tax-Exempt Organizations one or more related tax-exempt organizations during the second control of	s Complete if the tax year.	e organization a	nswered "Yes" o	on Form 990, Pa	art IV, line 34 be	cause it	had
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) ed entity? No
(1) LUTHERAN RETIREMENT CENTER - PO BOX 947 56-1540214		2. 1010ig.: 00a.idy)		(555.5 55 . (5)(6))	y	163	140
SALISBURY NC 28145	ASSIST LVG	NC	501C3	9	LSA, INC	х	
(2) LUTHERAN RETIREMENT CENTER -							

INDEP. LVG

ASSIST LVG

FOUNDATION

PARENT ORG

NC

NC

NC

NC

501C3

501C3

501C3

501C3

9

9

9

9

LSA, INC

LSA, INC

LSA, INC

N/A

56-1500308

58-1823983

56-1681723

56-0752160

NC 28145

NC 28145

NC 28145

NC

28145

LSA MANAGEMENT, INC.

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х

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Х

PO BOX 947 **SALISBURY**

PO BOX 947

PO BOX 947

PO BOX 947

SALISBURY

SALISBURY

SALISBURY

(3) LUTHERAN RETIREMENT CENTER AT

LUTHERAN SERVICES FOR THE AGING

(5) LUTHERAN SERVICES FOR THE AGING,

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013

Open to Public Inspection

Name of the organization

LSA MANAGEMENT, INC.

Employer identification number
20-1457236

Name	(a) e, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
)						
3)						
5)						

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization				(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 controlle Yes	g) 512(b)(13) ed entity?
(1)	LUTHERAN SERVICES PR	OPERTY, INC								
	PO BOX 947		20-3895886							
	SALISBURY	NC 28145		LEASING	NC	501C3	9	LSA, INC	x	
(2)	LSA THERAPY, INC									
	PO BOX 947		46-1886488							
	SALISBURY	NC 28145		THERAPY	NC	501C3	9	LSA, INC	x	
(3)	TRINITY AT HOME, INC	•								
	PO BOX 947		46-4838098							
	SALISBURY	NC 28145		NURSING	NC	501C3	9	LSA, INC	х	
(4)	MOUNTAIN RIDGE GROUP	HOME, INC								
	PO BOX 2369		58-1782084							
	SALISBURY	NC 28145		GROUP HOME	NC	501C3	7	LFS	x	
(5)	WHITTECAR HOME, INC									,
	PO BOX 2369		58-1940152							
	SALISBURY	NC 28145		GROUP HOME	NC	501C3	7	LFS	x	

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013

Open to Public Inspection

Name of the organ	zation	Employer identification number
	LSA MANAGEMENT, INC.	
Part I	Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.	

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domici or foreign co	*	(d) Total income		(e) d-of-year assets	(f) Direct cor enti	ntrolling
(1)								
(2)								
(3)								
(4)								
(5)								
Part II Identification of Related Tax-Exempt Organizations one or more related tax-exempt organizations during the	Complete if the tax year.	e organization a	nswered "Y	es" on Fo	orm 990, Pa	art IV, line 34 b	ecause it	had
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code s	section Pub	(e) (f) Public charity status if section 501(c)(3)) (f) (f) Direct controlling entity		Section controll	(g) 512(b)(13) led entity?
(1) PACE AT HOME, INC 1915 FAIRGROVE CHURCH ROAD 27-3462373 NEWTON NC 28658	CARE SVC	NC	501C3	3	3	N/A		х
(2)								
(3)								
(4)								
(5)								

Part III	Identification of Related Organiza because it had one or more related	tions Taxab organization	le as	a Partnersh ated as a part	ip Complete inership during	f the organi g the tax ye	zatior ar.	n answered '	"Yes"	on F	orm 99	90, Part	V, li	ne 34	1
	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of tota income		(g) Share of end-of year assets	poi	(h) Dispro- rtionate alloc.?	amour of Sch	(i) e V—UBI nt in box 20 nedule K-1 rm 1065)	Gene mana partr	ral or Poliging oner?	(k) ercentage wnership
(1)										110			103		
(2)															
(3)															
(4)															
Part IV	Identification of Related Organiza line 34 because it had one or more	itions Taxab related organ	le as	a Corporations treated a	on or Trust C s a corporatio	omplete if t n or trust di	he orguring i	ganization a the tax year.	nswe	red "	'Yes" o	n Form 9	90,	Part	IV,
	(a) Name, address, and EIN of related organization	(b) Primary activit		(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)		(f) hare of total income		(g) Share		(h) Percen owners	tage	51 co	(i) Section 12(b)(13) ontrolled entity?
(1)		+												Ye	s No
(2)															
(3)															
(4)															

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	,	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?			
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	3		X
b Gift, grant, or capital contribution to related organization(s)	o		Х
c Gift, grant, or capital contribution from related organization(s)	_	Х	
d Loans or loan guarantees to or for related organization(s)	t	Х	
e Loans or loan guarantees by related organization(s)	•	Х	
f Dividends from related organization(s)	:		X
g Sale of assets to related organization(s)	3		X
h Purchase of assets from related organization(s)	า	Х	
i Exchange of assets with related organization(s)			X
j Lease of facilities, equipment, or other assets to related organization(s)			X
k Lease of facilities, equipment, or other assets from related organization(s)	<	X	
Performance of services or membership or fundraising solicitations for related organization(s)		Х	
m Performance of services or membership or fundraising solicitations by related organization(s)	n		X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	า		X
o Sharing of paid employees with related organization(s))		X
p Reimbursement paid to related organization(s) for expenses	2		X
q Reimbursement paid by related organization(s) for expenses	7		X
r Other transfer of cash or property to related organization(s)	•		X
s Other transfer of cash or property from related organization(s)	3		Х
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.			

	(a) Name of related organization	(b) Transaction type (a–s)	(c) Amount involved	(d) Method of determining amount involved
(1)	LUTHERAN SERVICES FOR THE AGING,	С	212,912	FMV
(2)	LUTHERAN HOME - WILMINGTON, INC	D	7,826	FMV
(3)	LUTHERAN HOME - WINSTON-SALEM, INC	D	658,000	FMV
(4)	LUTHERAN RETIREMENT CENTER -	D	1,057,906	FMV
(5)	LUTHERAN FAMILY SERVICES IN THE	D	1,300,737	FMV
(6)	LUTHERAN HOME WINSTON-SALEM	D	1,070,675	FMV

3			, , ,			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more						
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				а		Х
b Gift, grant, or capital contribution to related organization(s)			_1	b		X
c Gift, grant, or capital contribution from related organization(s)			1	С	Х	1
d Loans or loan guarantees to or for related organization(s)			1	d	Х	1
e Loans or loan guarantees by related organization(s)			1	е	Х	·
f Dividends from related organization(s)			1	f		х
g Sale of assets to related organization(s)			1	g		Х
h Purchase of assets from related organization(s)			1	h	Х	
i Exchange of assets with related organization(s)			1	i		х
j Lease of facilities, equipment, or other assets to related organization(s)			1	j		х
k Lease of facilities, equipment, or other assets from related organization(s)			1	k	х	
l Performance of services or membership or fundraising solicitations for related organization(s)			1	ı	Х	
m Performance of services or membership or fundraising solicitations by related organization(s)			1	m		Х
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1	n		Х
Sharing of paid employees with related organization(s)			1	0		Х
0 1 1 7 0 1 1 7						
p Reimbursement paid to related organization(s) for expenses			1	р		х
q Reimbursement paid by related organization(s) for expenses			1	q		х
4 · · · · · · · · · · · · · · · · · · ·						
r Other transfer of cash or property to related organization(s)			1	r		х
s Other transfer of cash or property from related organization(s)				s		х
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete				- 1		
(a)	(1-)	(-)	(-1)			
Name of voluted experiention	Transaction	Amount involved	(a)	مرياميره	اما	

	(a) Name of related organization	(b) Transaction type (a–s)	(c) Amount involved	(d) Method of determining amount involved
(1)	CONTROL GROUP INTERCOMPANY REC/PAY	D	2,546,224	FMV
(2)	LUTHERAN RETIREMENT CENTER AT	D	586,835	FMV
(3)	LUTHERAN RETIREMENT CENTER -	D	745,430	FMV
(4)	LUTHERAN HOME HICKORY PROPERTY, INC	D	1,131	FMV
(5)	LUTHERAN HOME HICKORY WEST PROPERTY	D	243,552	FMV
(6)	LUTHERAN HOME WILMINGTON PROPERTY,	D	434,366	FMV

3								
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No		
1 During the tax year, did the organization engage in any of the following transactions with one or more								
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		X		
b Gift, grant, or capital contribution to related organization(s)				1b		X		
c Gift, grant, or capital contribution from related organization(s)								
d Loans or loan guarantees to or for related organization(s)								
e Loans or loan guarantees by related organization(s)								
f Dividends from related organization(s)				1f		х		
g Sale of assets to related organization(s)								
h Purchase of assets from related organization(s)				1h	X	ł		
i Exchange of assets with related organization(s)				1i		Х		
 i Exchange of assets with related organization(s) j Lease of facilities, equipment, or other assets to related organization(s) 								
k Lease of facilities, equipment, or other assets from related organization(s)								
Performance of services or membership or fundraising solicitations for related organization(s)								
m Performance of services or membership or fundraising solicitations by related organization(s)								
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1m 1n		х		
Sharing of paid employees with related organization(s)				10		х		
Grand								
p Reimbursement paid to related organization(s) for expenses				1p		х		
Reimbursement naid by related organization(s) for expenses				1q		х		
q Reimbursement paid by related organization(s) for expenses				19				
Other transfer of each or property to related organization(s)				1r		x		
Other transfer of cash or property to related organization(s) Other transfer of cash or property from related organization(s)				1s		X		
 S Other transfer of cash or property from related organization(s) If the answer to any of the above is "Yes," see the instructions for information on who must complete 	this line, including cove	rod rolationships and tra	neaction throsholds	13				
			(d)					
(a) Name of related organization	(b) Transaction	(c) Amount involved	Method of determining amou	ınt involv	/ed			
	type (a-s)		g		-			
(1) LSA ELMS AT TANGLEWOOD, INC	E	1,022,964	FMV					

Е 1,376,466 **FMV** (2) LUTHERAN HOME - HICKORY, INC (3) E 805,372 LUTHERAN HOME - ALBEMARBLE, INC FMVE 397,288 (4) **FMV** LUTHERAN HOME AT TRINITY OAKS, INC (5) ABUNDANT LIVING ADULT DAY SERVICES, Ε 29,142 **FMV** 1,178,792 (6) Ε FMVLUTHERAN HOME - HICKORY WEST, INC

3			, , ,					
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No		
1 During the tax year, did the organization engage in any of the following transactions with one or more	related organizations l	isted in Parts II–IV?						
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		X		
b Gift, grant, or capital contribution to related organization(s)				1b		X		
c Gift, grant, or capital contribution from related organization(s)				1c	X			
d Loans or loan guarantees to or for related organization(s)				1d	Х			
e Loans or loan guarantees by related organization(s)								
f Dividends from related organization(s)				1f		Х		
g Sale of assets to related organization(s)				1g		Х		
h Purchase of assets from related organization(s)				1h	Х			
 h Purchase of assets from related organization(s) i Exchange of assets with related organization(s) 								
j Lease of facilities, equipment, or other assets to related organization(s)								
				,				
k Lease of facilities, equipment, or other assets from related organization(s)								
l Performance of services or membership or fundraising solicitations for related organization(s)				11	Х			
m Performance of services or membership or fundraising solicitations by related organization(s)				1m		Х		
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		Х		
Sharing of paid employees with related organization(s)				10		х		
Containing of paid employees man related enganization(e)								
p Reimbursement paid to related organization(s) for expenses				1p		х		
q Reimbursement paid by related organization(s) for expenses				1a		х		
Trainibation in paid by Totaliou organization (b) for expenses				.9				
r Other transfer of cash or property to related organization(s)				1r		х		
r Other transfer of cash or property to related organization(s) s Other transfer of cash or property from related organization(s)								
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete				1s				
(a)	(b)	(c)	(d)					
Name of related organization	Transaction	Amount involved	Method of determining amou	ınt involv	ed			
	type (a-s)							

	(a) Name of related organization	(b) Transaction type (a–s)	(c) Amount involved	(d) Method of determining amount involved
(1)	LUTHERAN HOME ALBEMARBLE PROPERTY,	E	10,563	FMV
(2)	LUTHERAN HOME AT TRINITY OAKS	E	52,771	FMV
(3)	LSA ELMS PROPERTY, INC	E	26,727	FMV
(4)	LSA PHARMACY, INC	E	1,290,920	FMV
(5)	LUTHERAN SERVICES PROPERTY, INC	E	21,037	FMV
(6)	LUTHERAN HOME - FORSYTH COUNTY, INC	E	9,857	FMV

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.						Yes	No		
1 During the tax year, did the organization engage in any of the following tran		related organizations	listed in Parts II–IV?						
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled					1a		х		
b Gift, grant, or capital contribution to related organization(s)	······y				1b		х		
c Gift, grant, or capital contribution from related organization(s)					1c	Х			
d Loans or loan guarantees to or for related organization(s)					1d	Х			
e Loans or loan guarantees by related organization(s)					1e	Х			
· · · · · · · · · · · · · · · · · · ·									
f Dividends from related organization(s)					1f		х		
g Sale of assets to related organization(s)					1g		Х		
h Purchase of assets from related organization(s)					1h	Х			
h Purchase of assets from related organization(s) i Exchange of assets with related organization(s)									
j Lease of facilities, equipment, or other assets to related organization(s)									
k Lease of facilities, equipment, or other assets from related organization(s)									
I Performance of services or membership or fundraising solicitations for related organization(s)									
m Performance of services or membership or fundraising solicitations by related organization(s)									
n Sharing of facilities, equipment, mailing lists, or other assets with related or	ganization(s)				1n		Х		
Sharing of paid employees with related organization(s)					10		Х		
p Reimbursement paid to related organization(s) for expenses					1р		X		
q Reimbursement paid by related organization(s) for expenses					1q		X		
r Other transfer of cash or property to related organization(s)					1r		X		
s Other transfer of cash or property from related organization(s)					1s		X		
2 If the answer to any of the above is "Yes," see the instructions for information	on on who must complete	this line, including cov	ered relationships and tra	ansaction thresholds.					
(a)		(b)	(c)	(d)					
Name of related organization		Transaction	Amount involved	Method of determining a	mount invol	lved			
		type (a-s)							
(1) LSA PHARMACY, INC		Н	2,523	FMV					
(2) LUTHERAN SERVICES PROPERTY INC		ĸ	24 000	FMV					

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	LSA PHARMACY, INC	Н	2,523	FMV
(2)	LUTHERAN SERVICES PROPERTY, INC	K	24,000	FMV
(3)	LUTHERAN SERVICES FOR THE AGING,	L	450,000	FMV
_(4)	LUTHERAN HOME - HICKORY, INC	L	510,592	FMV
(5)	LSA ELMS AT TANGLEWOOD, INC	L	167,636	FMV
(6)	LUTHERAN HOME - ALBEMARBLE, INC	L	267,495	FMV

Note: Complete English State of the Death II III and Matthia and adult		Vaa	No
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		res	NO
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?	_		
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		X
b Gift, grant, or capital contribution to related organization(s)	1b		Х
c Gift, grant, or capital contribution from related organization(s)	1c	Х	<u> </u>
d Loans or loan guarantees to or for related organization(s)	1d	Х	<u> </u>
e Loans or loan guarantees by related organization(s)	1e	Х	<u> </u>
f Dividends from related organization(s)	1f		X
g Sale of assets to related organization(s)	1g		Х
h Purchase of assets from related organization(s)	1h	Х	
i Exchange of assets with related organization(s)	1i		X
j Lease of facilities, equipment, or other assets to related organization(s)	1j		Х
k Lease of facilities, equipment, or other assets from related organization(s)	1k	х	
Performance of services or membership or fundraising solicitations for related organization(s)	11	Х	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		Х
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		Х
Sharing of paid employees with related organization(s)	10		X
p Reimbursement paid to related organization(s) for expenses	1p		X
q Reimbursement paid by related organization(s) for expenses	1q		Х
r Other transfer of cash or property to related organization(s)	1r		х
s Other transfer of cash or property from related organization(s)	1s		х
			•

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

	(a) Name of related organization	(b) Transaction type (a–s)	(c) Amount involved	(d) Method of determining amount involved
(1)	LUTHERAN RETIREMENT CENTER AT	L	133,296	FMV
(2)	LUTHERAN HOME AT TRINITY OAKS, INC	L	429,240	FMV
(3)	ABUNDANT LIVING ADULT DAY SERVICES,	L	22,000	FMV
(4)	LUTHERAN HOME - HICKORY WEST, INC	L	415,303	FMV
(5)	LUTHERAN HOME - WILMINGTON, INC	L	338,908	FMV
(6)	LUTHERAN HOME - WINSTON-SALEM, INC	L	369,593	FMV

						T			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		F (1: D (11 1)/0			Yes	No			
1 During the tax year, did the organization engage in any of the following transactions with one or mor						х			
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		X			
b Gift, grant, or capital contribution to related organization(s)									
c Gift, grant, or capital contribution from related organization(s)									
d Loans or loan guarantees to or for related organization(s)				1d	X				
e Loans or loan guarantees by related organization(s)				<u>1e</u>	Х				
				1f		x			
f Dividends from related organization(s)									
g Sale of assets to related organization(s)				1g		Х			
h Purchase of assets from related organization(s)				1h	Х				
i Exchange of assets with related organization(s)				<u>1i</u>		X			
j Lease of facilities, equipment, or other assets to related organization(s)									
k Lease of facilities, equipment, or other assets from related organization(s)				1k	Х				
Performance of services or membership or fundraising solicitations for related organization(s)				. <u>11</u>	Х	х			
m Performance of services or membership or fundraising solicitations by related organization(s)									
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
Sharing of paid employees with related organization(s)									
p Reimbursement paid to related organization(s) for expenses									
q Reimbursement paid by related organization(s) for expenses				1q		X			
r Other transfer of cash or property to related organization(s)				1r		Х			
s Other transfer of cash or property from related organization(s)				1s		Х			
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete									
(a)	(b)	(c)	(d)						
Name of related organization	Transaction	Amount involved	Method of determining a	mount invol	ved				
	type (a-s)								
(1) LUTHERAN RETIREMENT CENTER -	L	214,024	FMV						
•									
(2) LSA PHARMACY, INC	L	261,180	FMV						
.,		-							
(3) LUTHERAN FAMILY SERVICES IN THE	L	660,579	FMV						
		, ,							
(4)									
(5)									
(6)									

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(state or foreign	from tax under	(e) Are all partners section d 501(c)(3) organizations?		Share of total income	Share of end-of-year assets	(h) Disproportionate allocations?		Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		Percentage ownership
	country)	sections 512-514)	Yes				Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)												
(0)												
(6)												
(7)												
(8)												
(9)												
(10)												
(11)												

Schedule R	(Form 990	0) 2013 I	LSA M	ANAGE	:WFN.I	', IN	<u>c. </u>				20-14	<u> 157236</u>	<u> </u>		Page 5
Part VII	Supp Provi	lement de addit	al Infori ional inf	mation formatio	n for re	esponse	es to qu	uestion	ns on S	Schedul	e R (see	e instruc	tions).		
SCHED	ULE R	R - AI	DITI	ONAL	INFC	RMAT	ION								
"CONT	ROL G	ROUP	INTE	RCOMP	ANY	REC/	PAY"	CON	SIST	'S OF	SHOR	T-TER	M IN	rerco	MPANY
ALLOC	ATION	IS BET	WEEN	THE	ENTI	TIES	WITI	HIN	THE	CONT	ROLLE	D GRO	UP.		